



# Results Briefing Materials for the Second Quarter of the Fiscal Year Ending March 31, 2024

Takamiya Co., Ltd. (2445:Tokyo)
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# Agenda

- Corporate Profile
- Topics
- Explanation of Consolidated Financial Results
- Future Outlook
- Takamiya Platform



# Corporate Profile

Corporate Name	Takamiya Co., Ltd.					
Established	June 21, 1969					
Representative	Kazumasa Takamiya Representative Director, President and Chairman					
Capital stock	1,052.14 million yen					
Number of employees	Consolidated: 1,378, Non-consolidated: 818 *As of the end of September 2023					
Registered head office	Grand Front Osaka Tower-B Bldg. 27F, 3-1, Ofuka-cho, Kita-ku, Osaka 530-0011, Japan					
Consolidated subsidiaries	Domestic: 6 companies IWATA Co., Ltd. & AOMORI ATOM Co., Ltd. & TOTAL TOSHISEIBI Co., Ltd. Nakaya Kizai Co., Ltd. & HIRAMATSU Co., Ltd. & Cadian Co., Ltd					
Substataties	Overseas: 3 companies Hory Korea Co., Ltd. & HORY VIETNAM Co., Ltd. & DIMENSION - ALL INC.					



# **Business Overview**

# A platform company for temporary equipment, including scaffolding

Resolve management and operational issues faced by customers.

[Development/Manufacturing] [Sales] [Rental] [Design/installation] [Management/logistics] provided as a one-stop service.

















# History

1969.6	Established Shin-Kansai Co., Ltd. (now Takamiya Co., Ltd.) in Higashiyodogawa-ku, Osaka for the purpose of Selling temporary materials.
1998.3	Techno Kobo Co., Ltd. (now a consolidated subsidiary and name changed to Cadian Co., Ltd.) was established in Kita-ku, Osaka.
2004.10	HIRAMATSU Co., Ltd. (now a consolidated subsidiary, Makinohara City, Shizuoka Prefecture) is established in Haibara-cho, Haibara-gun, Shizuoka Prefecture.
2005.6	Listed on the JASDAQ
2007.12	Listed on the Second Section of the Tokyo Stock Exchange, Inc.
2008.10	AOMORI ATOM Co., Ltd. (now a consolidated subsidiary) is established as a temporary equipment rental in Higashidori Village, Shimokita-gun, Aomori Prefecture.
2009.8	Acquired all shares of Ishijima Kizai Seisakusho Co., Ltd. (now TOTAL TOSHISEIBI Co., Ltd.) in Nakagawa Ward, Nagoya City, making it a consolidated subsidiary.
2010.9	Acquired 100% of the outstanding shares of Hory Co., Ltd. The company and its 100% owned subsidiary, Hory Korea Co., Ltd., become consolidated subsidiaries.
2013.7	Established HORY VIETNAM (currently a consolidated subsidiary) in the Socialist Republic of Vietnam.
2014.12	Listed on the First Section of the Tokyo Stock Exchange, Inc.
2015.7	DIMENSION-ALL INC. for selling and renting aluminum formworks (Passig City, Republic of the Philippines) will become a consolidated subsidiary.
2018.2	Acquire all shares of Nakaya Kizai Co., Ltd. in Matsue City, Shimane Prefecture and make it a consolidated subsidiary.
2019.4	Changed the name to [Takamiya Co., Ltd.] and renovated the logo mark accordingly.
2022.4	Transitioned to Tokyo Stock Exchange Prime Market, Inc.



## **Domestic Business Sites**

Branches and sales offices

# **Head Office**

## Osaka



Grand Front Osaka Tower B 27th Floor



## **Branches and Sales offices**

## Hokkaido · Tohoku

- Sapporo Branch
- Tohoku Sendai Branch
- Morioka Sales Office
- Fukushima Sales Office

#### Kanto

- Kita Kanto Branch
- Tokyo Branch
- Ichihara Sales Office

## Chubu

- Niigata Branch
- Hokuriku Sales Office
- Nagano Sales Office
- Nagoya Branch
- Shizuoka Sales Office

## Kyushu

- Kyushu Fukuoka Branch
- Kurume Sales Office
- Okinawa Sales Office

# Kinki

- Osaka Branch
- Keiji Sales Office
- Kobe Sales Office

#### Chushikoku

- Chugoku Shikoku Branch
- Hiroshima Sales Office



# **Domestic Business Sites**

Equipment Base / R&D / Factory

# **Equipment Base**

## Tohoku

## Aomori Higashidori Base

- Iwate Morioka Base
- Miyagi Sendai 2nd Base
- Fukushima Hirono Base

## Kanto

- Ibaraki Chuo Base
- Ibaraki Tsukuba Base
- Ibaraki Dejima Base
- Chiba Ichihara Base
- Chiba Okido Base
- Saitama Kuki Base
- Kanagawa Aikawa Base

## Chubu

- Niigata Yokogoshi Base
- Niigata Nagaoka Base
- Shinshu Nagano Base
- Nagano lida Base
- Ishikawa Kanazawa Base
- Fukui Sabae Base
- Shizuoka Yoshida Base
- Tokai Kisosaki Base

## Kinki

- Shiga Omihachiman Base
- Osaka Hirakata Base
- Osaka Settsu Base
- Wakayama Momoyama Base
- Hyogo Tojo Base
- Hyogo Kobe Base

## Chushikoku-Okinawa

- Hiroshima Shiwa Base
- Kagawa Sanuki Base
- Okinawa Naha Base



# Takamiya Lab.



Takamiya Lab. West Amagasaki City, Hyogo Prefecture

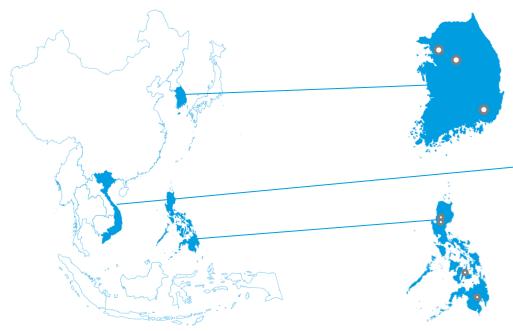
# **Factory**

- Gunma Factory
- Gifu Factory



# Overseas business bases

Countries of Expansion and Business



# Hory Korea Co., Ltd.



Manufacture, sales, and rental of temporary construction equipment and solar power generation panel mounting systems.



## **HORY VIETNAM Co., Ltd.**

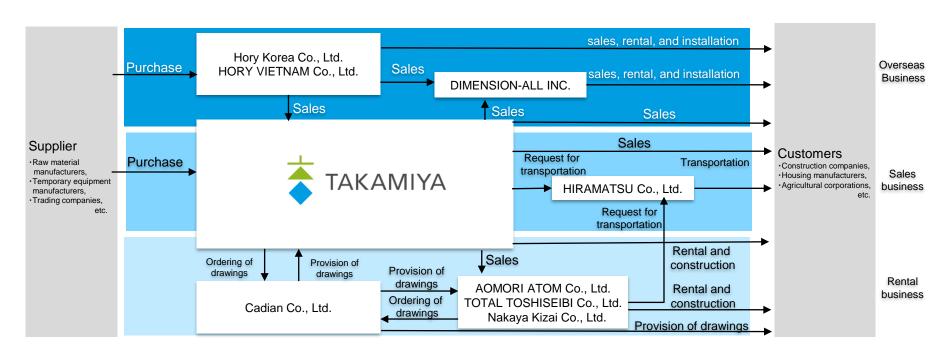
Manufacturing and selling domestically and internationally, with a focus on Japan.

# DIMENSION - ALL INC. (Philippines)

Rental and sales of temporary construction equipment, such as formwork for construction.



# **Business Structure**





# **Topics**

## August 28, 2023

· Notice Regarding Changes in Major Shareholders and Acts of Tender Offer Pursuant to Ordinance by Rise Eight Co., Ltd. Acting as an Acquisition Act for Our Company's Shares

## October 20, 2023

· Progress Report Based on the Plan for Compliance with Listing Maintenance Standards

## November 9, 2023

- · Notice Regarding Dividend on Surplus
- · Announcement of Postponement of the Fiscal Year Ending March 31, 2024 Second Quarter Financial Results Announcement and Delay in Submission of the 56th Fiscal Year Second Quarter Report

## November 14, 2023

- · Notice of Submission of Application for Approval of Extension of Deadline for Filing the 56th Fiscal Year (FYE March 31, 2024) Second Quarter Report
- · Notice of Approval for Extension of Deadline for Filing the 56th Fiscal Year (FYE March 31, 2024) Second Quarter Report

In addition to the above, various releases. IR information is available on our website. https://www.takamiya.co/



# **Topics**

## December 14, 2023

- · Notice of Submission Completion for the 56th Fiscal Year (FYE March 31, 2024) Second Quarter Report
- · Notice Regarding Discrepancies Between Forecast and Actual Performance for the Cumulative Period of the Second Quarter of the Fiscal Year Ending March 31, 2024
- Notice of Receipt of the Investigative Report from the Internal Investigation Committee
- · Notice Regarding Material Weaknesses in Internal Controls to be Disclosed in Financial Reporting
- · Notice of Submission of Amendment Report for the Internal Control Reporting

In addition to the above, various releases. IR information is available on our website. https://www.takamiya.co/



## 1.1 Consolidated Financial Results

Consolidated Financial Results	2Q FYE March 31, 2024 Forecast Ratio to net sales		2Q FYE March 31, 2024 Results		2Q FYE March 31, 2023 Results		% change
(Million yen)			Ratio to net sales		Ratio to net sales		(YoY)
Net sales	22,400	100.0%	20,792	100.0%	19,799	100.0%	+5.0%
Gross profit	-	-	6,620	31.8%	5,891	29.7%	+12.3%
SG&A	-	-	5,414	26.0%	5,128	25.9%	+5.5%
Operating income	1,300	5.8%	1,205	5.7%	763	3.8%	+57.9%
Ordinary income	1,220	5.4%	1,485	7.1%	1,137	5.7%	+30.5%
Profit attributable to owners of parent	770	3.4%	1,006	4.8%	746	3.7%	+34.7%
Earnings per share (Diluted earnings per share)	<b>16.53</b> yen	-	<b>21.60</b> yen (20.81 yen)	-	<b>16.03</b> yen (15.51 yen)	-	-
Annual dividends per share	<b>6</b> yen	-	<b>6</b> yen	-	6 yen	_	
Depreciation		-	2,644	12.7%	2,517	12.7%	+5.0%
EBITDA	-	-	3,850	18.5%	3,281	16.5%	+17.3%



## 1.2 Summary

## **Net sales**

20,792 million yen (+5.0%)

- In the rental business, with the increase in demand for civil engineering equipment due to the full-scale implementation of civil engineering projects, including the Iq System, the utilization rate of civil engineering equipment has risen, resulting in increased revenue.
- In the sales business, there has been an increase in revenue from Secondhand and Construction materials sales.

## **EBITDA**

3,850 million yen (+17.3%)

- The impact of increased revenue is significant.
- An increase in depreciation expenses for rental assets due to the expansion of the product lineup aimed at platform users.

# Operating income

1,205 million yen (+57.9%)

Mainly due to the effect of increased sales in the rental businesses.

# Ordinary income

1,485 million yen (+30.5%)

In addition to the increase in operating income, a foreign exchange gain of 1.06 billion yen was recorded.

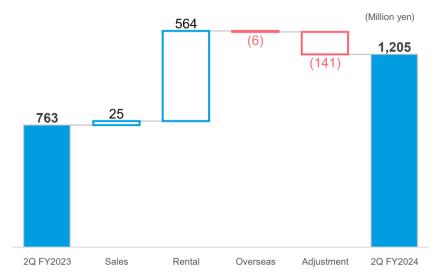


1.3 Factors behind Changes in Net Sales & Operating Income

Net Sales: +993 million yen (+5.0% YoY)



## Operating income: +442 million yen (+57.9% YoY)

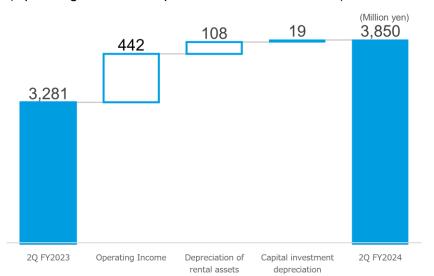


(FY ended/ending March 31)

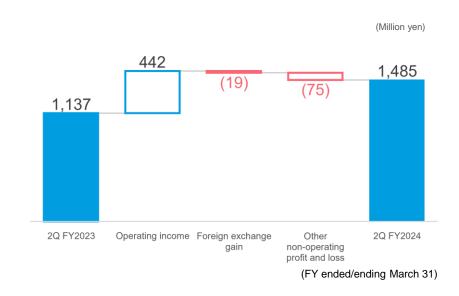


1.4 Factors behind Changes in EBITDA & Ordinary Income

# EBITDA: +569 million yen (+17.3% YoY) (Operating income + Depreciation and amortization)



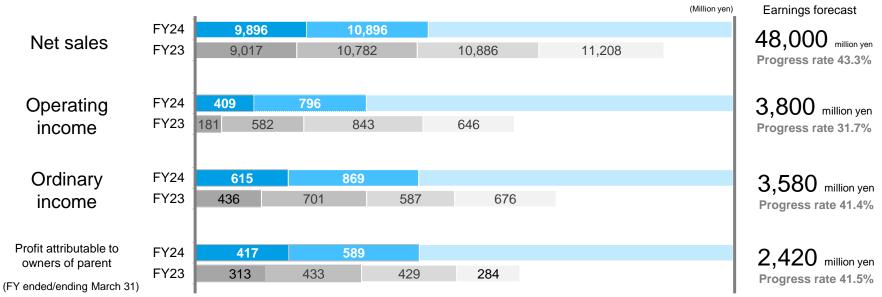
## Ordinary income: +347 million yen (+30.5% YoY)





## 1.5 Progress

Each level of profit exceeded the previous year's level, and progress toward the plan is steady.





# 2. Cumulative results by segment (April 2023 to September 2023)

## 2.1 Summary of Results by Segment

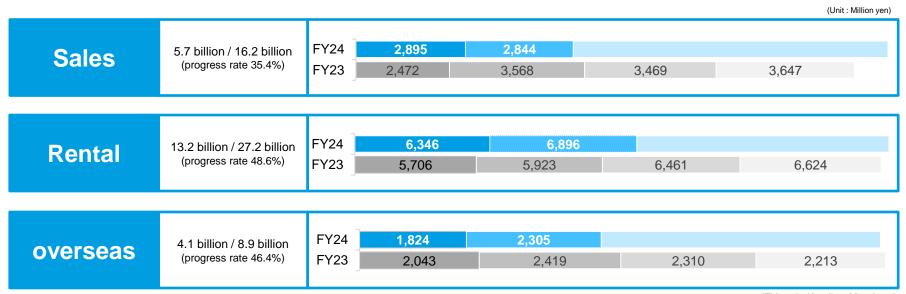
	Net sales			Segment operating income (Segment operating income margin)		
Million yen	2Q FY2023	2Q FY2024	YoY	2Q FY2023	2Q FY2024	YoY
Sales	6,040	5,739	(4.9%)	496 (8.2%)	522 (9.0%)	+5.2%
Rental	11,629	13,242	+13.8%	1,030 (8.8%)	1,594 (12.0%)	+54.7%
overseas	4,462	4,130	(7.4%)	218 (4.8%)	<b>211</b> (5.1%)	(2.9%)

(FY ended/ending March 31)



# 2. Cumulative results by segment (April 2023 to September 2023)

## 2.2 Progress by Segment



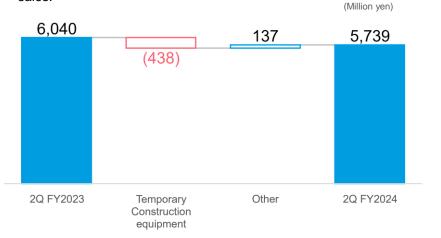
(FY ended/ending March 31)



3.1 Factors behind changes from the same period of the previous fiscal year

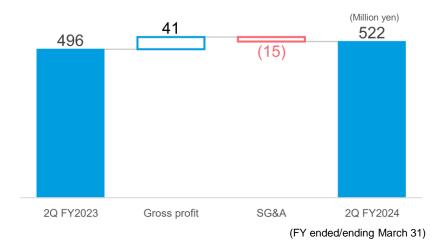
## Sales: (301) million yen (4.9%) YoY

 A decrease in revenue from temporary equipment, while revenue increa sed in Environmental-related, Construction materials, and Secondhand sales.



## Operating income: +25 million yen +5.2% YoY

 Profit margin improvement in Iq Bid sales and Secondhand sales due to large-scale projects.



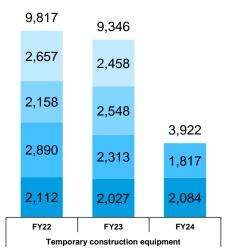


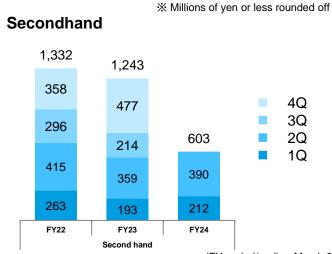
3.2 Sales by Sector

Customer interest in next-generation scaffolding is strong, and inquiries for new, replacement, and additional purchases are progressing well. Sales of used equipment have also increased.

(Million yen)

# Temporary construction equipment

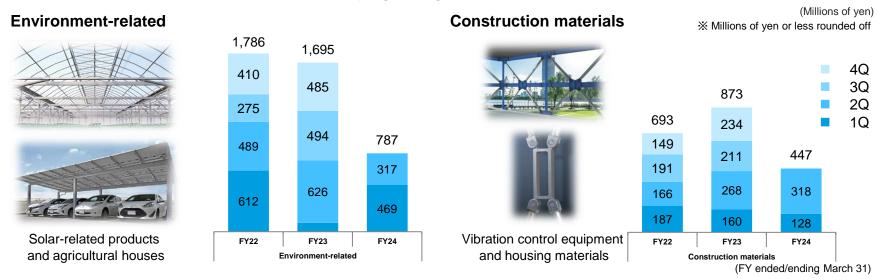






3.2 Sales by Sector

In the environmental-related, both sales of agricultural and photovoltaic products are robust, and sales related to Construction materials are also progressing well.





3.3 lq System sales

Iq System sales down 15.6% YoY (258) million yen

Sales price revisions gradually permeated and prices rose, resulting in a stronger reliance on rentals and a tendency to

postpone the timing of purchases.



**Cumulative Iq System sales** 

26.2 billion yen

※ Only for our sales

690 million yen

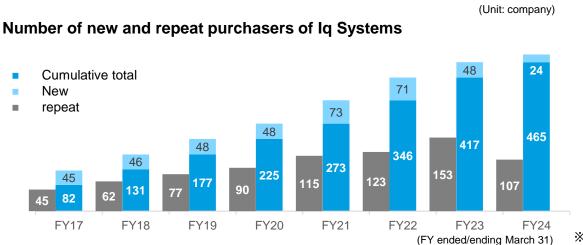
(25.1)% YoY

(FY ended/ending March 31)



3.4 Number of companies purchasing the Iq system

The number of companies purchasing Iq Systems is steadily increasing, and the number of repeat orders from purchasing customers is increasing. Further increase in repeat demand is expected as the number of purchased companies is accumulated.



Cumulative number of companies purchasing Iq
Systems

489 companies

Increase by 24 companies compared to the end of the previous fiscal year

※ Only for our sales

A single was real

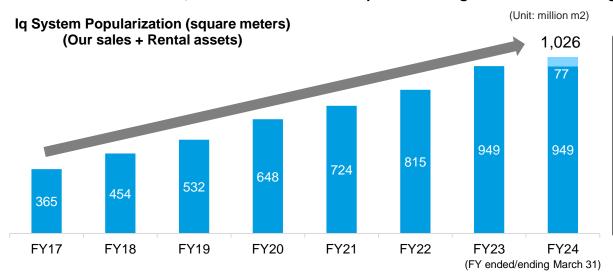
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※ Number of repeat purchasers is a single-year result



3.5 Iq System Popularization (No. of square meters)

To ensure a stable product supply, there is an increase in the holding amount of rental assets. Sales have also increased, and there is a robust adoption of next-generation scaffolding in the industry.



Cumulative number of penetrated square meters in the lq system

10,260,000m<sup>2</sup>

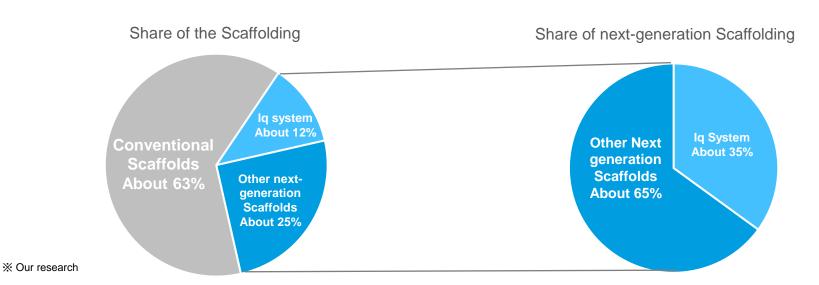
Increase of 770,000m compared to the end of the previous fiscal year

※ Proprietary calculations based on sales and rental asset holdings



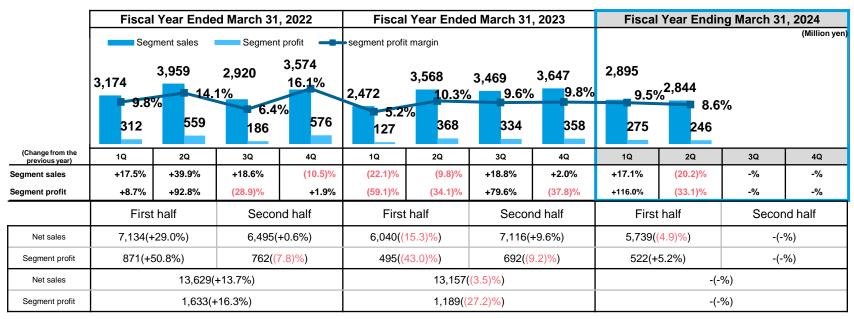
3.6 Share of the Scaffolding

## Popularization of next-generation scaffolds in the industry and penetration of Iq Systems are firm





## 3.7 Quarterly Results by Segment



X Segment sales and segment profit are figures that include internal transactions.

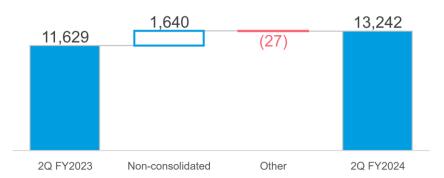


4.1 Factors behind changes from the same period of the previous fiscal year

## **Sales:** +1,613 million yen (+13.8% YoY)

- The utilization rate, particularly in maintenance and repair projects in the Tokyo metropolitan area, remains high, driven by the Next-generation scaffolding system "Iq System."
- The utilization rate in the civil engineering sector has also seen a significant increase.

  (Million yen)



## Operating income: +564 million yen (+54.7% YoY)

- Due to the rise in utilization rates, there has been an increase in revenue, resulting in a profit increase.
- The increase in personnel costs led to an increase in selling and administrative expenses.

(Million yen)

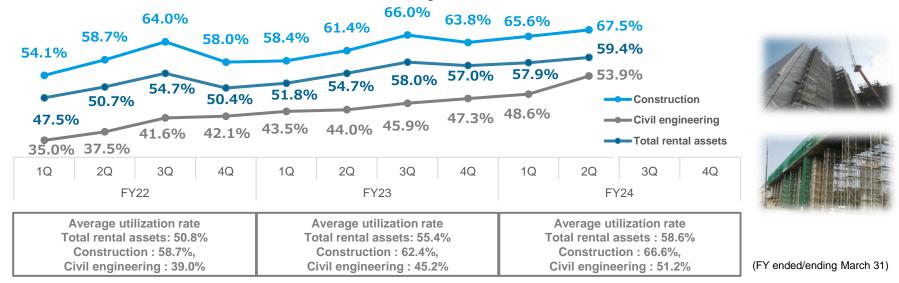


(FY ended/ending March 31)



- 4.2 Utilization Rates by Rental Asset Classification
- \* The trend of utilization rates is the mountain type with the peak in 3Q in a typical year \* Utilization Rates = rental volume / Rental assets held

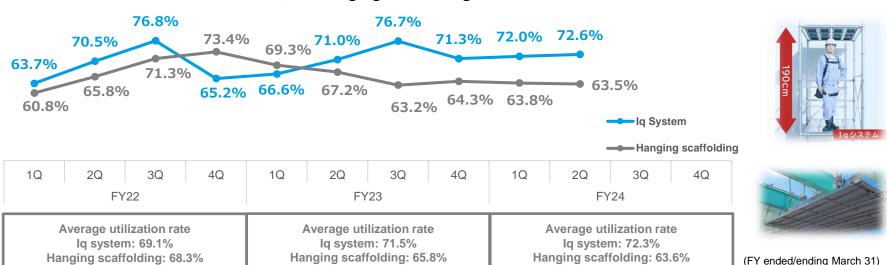
In both the construction and civil engineering sectors, the utilization rates exceed those of the same period last year, and the overall utilization rate of rental assets remains at a high level.





4.3 Trends in utilization Rates by Major Products

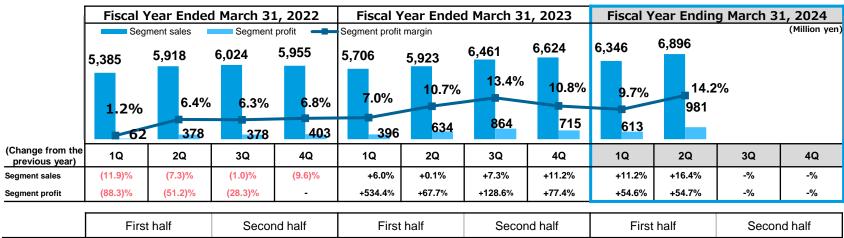
The utilization rate of the Iq System has been surpassing the same period of the previous year in response to an increase in rental demand; however, the hanging scaffolding utilization rate remains stable.



<sup>\*</sup>Trends in utilization Rates are the peak in 3Q in normal years \*utilization Rates = Loans / Assets held



## 4.4 Quarterly Results by Segment



	First half	Second half	First half	Second half	First half	Second half
Net sales	11,303((9.5)%)	11,980(+4.0%)	11,629(+2.8%)	13,085(+9.2%)	13,242(+13.8%)	-(-%)
Segment profit	440((66.3)%)	781(+60.2%)	1,030(+134.0%)	1,579(+102.2%)	1,594(+54.7%)	-(-%)
Net sales	23,283((3.0)%)		24,714(+6.1%)		-(-%)	
Segment profit	1,221((31.9)%)		2,610(+	113.6%)	-(-	%)

\* Segment sales and segment profit are figures that include internal transactions.

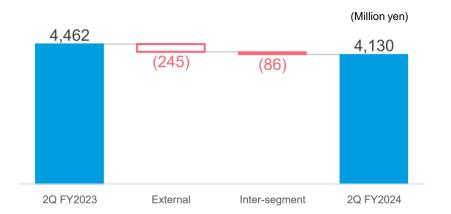


# 5. Overseas Business

5.1 Factors behind changes from the same period of the previous fiscal year

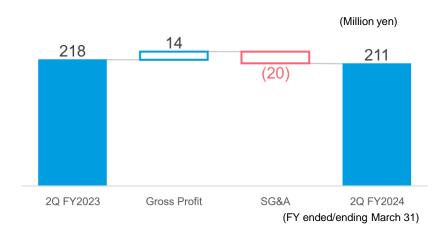
## Sales: (331) million yen YoY (7.4)%

- Sales to Japan are going smoothly for both South Korea and Vietnam.
- In South Korea, there has been a decrease in sales of solar-related materials.
- In the Philippines, due to construction delays and project commencement postponements, sales remain at the same level as the previous period.



## Operating income: (6) million yen YoY (2.9)%

 Despite the improvement in the cost ratio through the compression of m anufacturing costs, a decline in profit is observed due to an increase in s elling and administrative expenses.





# 5. Overseas Business

5.2 Major projects

# **South Korea**

- Incheon Airport Terminal 2 Expansion
- Jonan Seoul University Hospital
- Seoul University Medical Library

- Incheon Nishi-ku Renrikubashi PC HOUSE
- Keihoku Eitoku Panak Hotel Resort

# **Philippines**

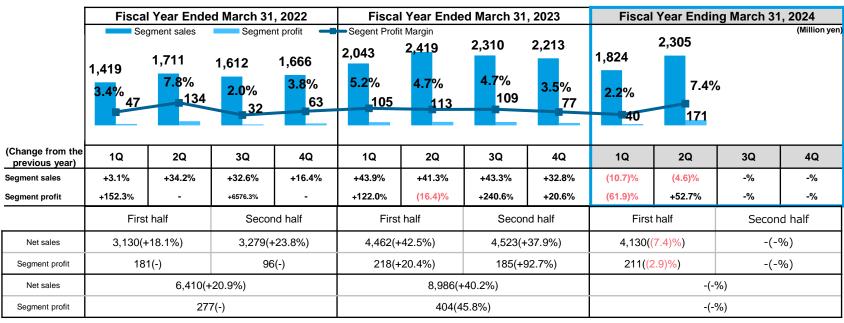
- Metro Manila metropolitan subway
- North-South Commuter Railway

- Metro Rail Transit Line 7 (MRT7)
- Metro Manila Skyway (MMS)



## 5. Overseas Business

## 5.3 Quarterly Results by Segment



<sup>\*</sup> Segment sales and segment profit are figures that include internal transactions.

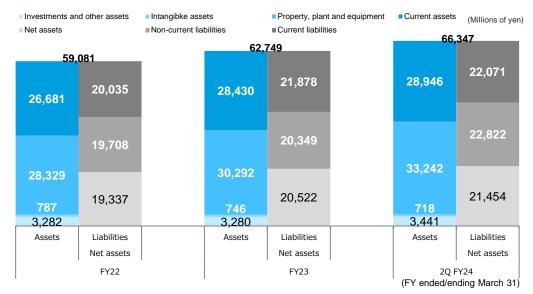


# 6. Consolidated Balance Sheets

## 6.1 Changes in major accounts

[Assets] (Major items) Current assets	YoY
Cash and deposits	: 8,750 million yen (+454 million yen)
Notes and accounts receivable-trade	: 10,819 million yen ((633) million yen)
Inventories	: 8,840 million yen (+654 million yen)
Fixed assets	
Rental assets, net	: 16,743 million yen (+2,393 million yen
[Liabilities] (Major items)	
Current liabilities	
Short-term loans payable	: 3,860 million yen ((49) million yen)
Long-term liabilities	
Bonds payable	: 3,995 million yen ((268) million yen)
Long-term loans payable	: 14,894 million yen (2,641 million yen)
Net assets	
Total shareholders' equity (capital stock, retained earnings, etc.)	: 19,518 million yen (+44 million yen)

The increase in total assets is a result of strategic production planning in anticipation of future demand, leading to growth in inventory and Rental assets. The shareholders' equity ratio decreased 0.4 of a percentage point from the end of the previous fiscal year to 31.3% (31.7% at the end of the previous fiscal year).





# 7. Cash flow statement

As a result of strategic production planning in anticipation of future demand, inventory and leased assets increased, leading to operating cash flow being directed towards expenditures. (Unit: million yen)

[Cash flows from operating activities]	(Unit : million yen			
Income before income taxes and minority interests	:	1,494	+364	
Depreciation	:	2,644	+127	
Purchase of assets for rent	:	(497)	(163)	
Decrease (increase) in notes and accounts receivable - trade	:	812	+1,568	
Decrease (increase) in inventories	:	(3,559)	(112)	
[Cash flows from investing activities]				
Purchase of property, plant and equipment	:	(1,170)	(751)	
Proceeds of Intangible assets	:	(32)	+61	
[Cash flows from financing activities]				
Net increase (decrease) in short-term loans payable	:	(134)	(1,096)	
Proceeds from long-term loans payable	:	5,500	+2,070	
Repayments of long-term loans payable	:	(2,868)	+116	
Cash dividends paid	:	(372)	-	

		, , ,
	2Q FYE Mar.31, 2023	2Q FYE Mar. 31,2024
Income before income taxes and minority interests	1,130	1,494
Net cash provided by (used in) operating activities	(1,519)	(83)
Net cash provided by (used in) investing activities	(560)	(1,101)
Net cash provided by (used in) financing activities	565	1,602
Effect of exchange rate change on cash and cash equivalents	84	115
Net increase (decrease) in cash and cash equivalents	(1,429)	534
Cash and cash equivalents at beginning of period	8,516	7,768
Cash and cash equivalents at end of period	7,087	8,302



### 8. Future Outlook

#### 8.1 Industry-related projects

Hokuriku Shinkansen Opening of Kanazawa- Tsuruga section TSMC Semiconductor Plant (Kumamoto)	Shin-Meishin Expressway opens Otsu - Joyo	World Exposition (Osaka)	TOKAI KANJO EXPWY Opening of the entire line	Osaka Integrated Resort Scheduled to open Shin-Meishin Expressway opens Yawata Kyotanabe - Takatsuki Linear Central Shinkansen Opened between Shinagawa and Nagoya	Osaka Monorail extension Kadoma City - Uryudo	Hokuriku Shinkansen Between Tsuruga and Shin-Osaka Full-scale construction starts  Linear Central Shinkansen Opened between Nagoya and Shin-Osaka  Opening of Hokkaido Shinkansen
2023	2024	2025	2026	2027	2029	2030~

### Infrastructure renovation projects

- Large-scale renovation of the Tokaido Shinkansen (up to 2023)
- Full opening of the Hokuriku Shinkansen (up to 2031)
- Large-scale renewal of the capital (up to 2028)

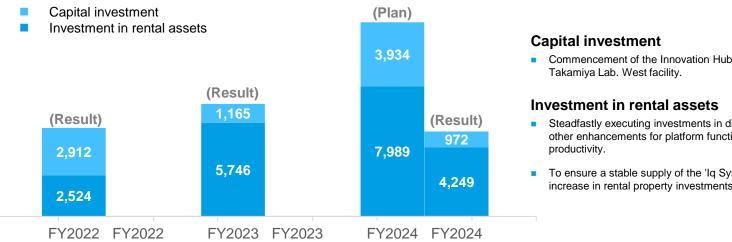
- Large-scale renewal of Hanshin Expressway (up to 2029)
- Large-scale renewal of four expressways (up to 2029)



### 8. Future Outlook

#### 8.2 Investment plan

### Implement investment based on the plan **Expansion of platform functions and promotion of DX**



Commencement of the Innovation Hub construction within the

- Steadfastly executing investments in digital transformation, IoT, and other enhancements for platform functionality, aimed at boosting
- To ensure a stable supply of the 'lq System,' there has been an increase in rental property investments.

(FY ended/ending March 31)



### 8. Future Outlook

8.3 Consolidated Earnings Forecast & Dividend Forecast

### Forecast of Consolidated Financial Results for the Fiscal Year Ending March 31, 2024 (April 1, 2023 to March 31, 2024)

	Net sa	ales	Operating	g income	Ordinary	income	Profit attributable to owners of parent		Quarterly Earnings per share	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen	
Full year	48,000	14.6	3,800	68.7	3,580	49.1	2,420	65.7	51.95	

#### **Dividend Forecast**

(Percentages represent year-on-year changes for the full fiscal year and year-on-year changes for the quarter.)

		D	ividends per sl	nare		Total dividends	Dividend	Dividends on equity	
	1Q	2Q	3Q	4Q	Total	(Total)	Payout (Consolidated)	(Consolidated)	
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%	
Year ended March 31, 2023	-	6.00	-	8.00	14.00	652	44.6	3.4	
Fiscal year ending March 31, 2024 (Forecast)	-	6.00	-	8.00	14.00		27.0		



## 9. Progress in Compliance with Prime Market Listing Maintenance Criteria

#### 9.1 Compliance status

	Listing maintenance		Compliance Assessment			
	criteria	End of March 2023		End of Septeml	Reference Date	
Outstanding shares	20,000 units	203,175 units	0	206,414 units	0	
Market capitalization of outstanding shares	10 billion yen	8.2 biliion yen	×	10.6 million yen	0	End of March 2025
Float ratio	35.0%	43.61%	0	44.31%	0	
average daily trading volume	20 million yen	18 million yen	×	29 million yen	0	End of December 2024

<sup>\*</sup>X The compliance status for each criterion is determined based on the distribution status of our stocks and other securities, as understood by the Tokyo Stock Exchange as of the reference date.

<sup>\*</sup> The average daily trading volume is calculated based on the monthly averages from January to December on a calendar year basis.

<sup>\*</sup>The market capitalization of outstanding shares is determined based on the average stock price from January to March 2024.

<sup>\*</sup>As of the end of September 2023, our compliance status is based on our internal calculations. We have confirmed that the average daily trading volume, even when calculated by dividing the total trading volume from January to September 2023 by the total number of business days in 2023, does not fall below 20 million yen. The outstanding shares are recalculated based on the shareholder registry as of the end of September 2023. The market capitalization of outstanding shares is estimated based on the average stock price from July to September 2023.



### 9. Progress in Compliance with Prime Market Listing Maintenance Criteria

9.2 Market capitalization of outstanding shares

#### Market capitalization of outstanding shares = Number of issued shares x Share price

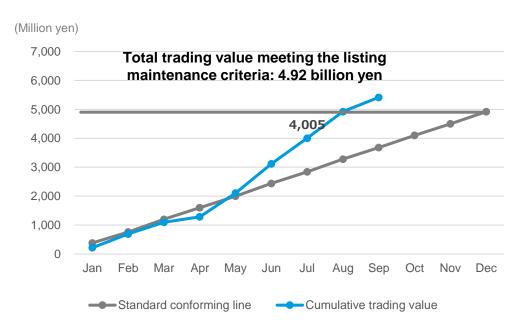
	Prime market Listing maintenance standards	Previous assessment period JanMar. 2023		Last 3 months JulSep. 2023		Benchmark clearance January-March 2024		
Number of shares in circulation (units)	20,000 units	203,175 units	0	⇒		⇒		⇒
Ratio of outstanding shares (%)	35.0%	43.6%	0	⇒		⇒		
Stock price (3-month average)	-	403.90 yen		519.38 yen	0	492.19 yen		
Market capitalization of tradable shares (Billions of yen)	10 billion yen	8.2 billion yen	×	10.6 billion yen	0	10 billion yen		

- The minimum stock price (3-month average) is 492.19 yen
- A decline in [the number of shares in circulation] requires an increase in the average stock price.
- The three-month average stock price from January to March 2024 is used to determine the listing maintenance criteria.



### 9. Progress in Compliance with Prime Market Listing Maintenance Standards

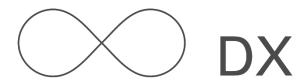
#### 9.3 Average daily trading value



#### **Judgment period**

January 4 - December 29, 2023 (246 days)

- To meet the standard compliance, achieving a total trading volume of 4.92 billion yen is necessary.
- As of the end of September, the progress is 5.414 billion yen.

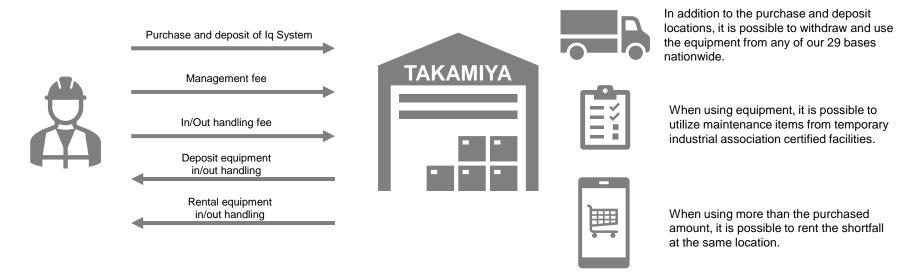


Permanent Partner Relationship, realized with Digital Transformation



Iq System Deposit service

### A service for managing and maintaining Iq System purchased by customers on our equipment base.





The Benefits of Rental and Sales in Temporary Equipment Usage

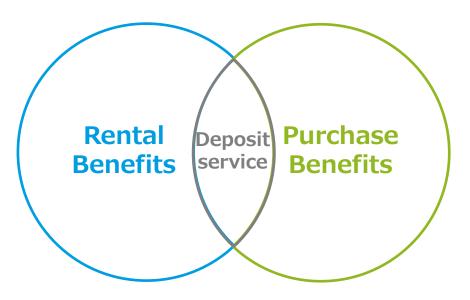
#### The Characteristics of Rental and Purchase

	Advantages	Disadvantages
Rental	<ul> <li>Can be used selectively based on the required timing, location, and quantity.</li> <li>Eliminates the need for costs related to equipment storage and maintenance management.</li> <li>Requires no maintenance and can be used continuously.</li> </ul>	<ul> <li>For long-term usage, rental fees continue to incur.</li> <li>Even with continuous usage, it does not become an in-house owned asset.</li> </ul>
Purchase	<ul> <li>For long-term usage, it allows for a reduction in usage fees.</li> <li>Can be managed as an in-house owned asset.</li> </ul>	<ul> <li>Incurs fixed costs such as equipment storage and maintenance personnel.</li> <li>Business area is limited to the vicinity of the equipment storage.</li> <li>Requires maintenance, and time is needed before it can be reused.</li> <li>Rental is necessary for usage beyond the owned quantity.</li> </ul>



The Pros and Cons of Iq System Deposit Services.

Capitalizing on the Advantages of Rental and Purchase while Complementing the Disadvantages.

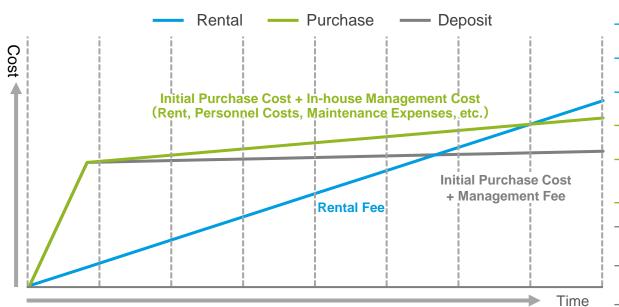


### **Deposit service**

- Combining with rental allows usage as needed in terms of timing, location, and quantity.
- Eliminates costs associated with equipment storage and maintenance management.
- Requires no maintenance and can be used continuously.
- Reduces usage fees through long-term utilization.
- Can be held as an asset.



Cost Simulation for Each Service

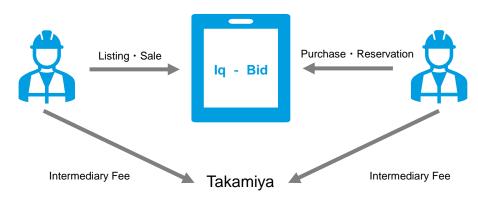


Rental	
Initial Cost	None
Running Cost	Rental Fee
Purchase	
Initial Cost	Initial Purchase Cost
Running Cost	In-house Management Cost
Deposit	
Initial Cost	Initial Purchase Cost
Running Cost	Management Fee



Iq - Bid

Users of the Deposit service can buy and sell owned equipment through the system.



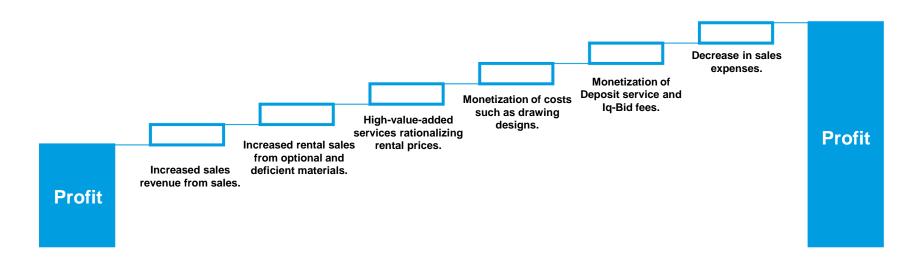
### Iq - Bid

- Selling idle equipment to increase equipment utilization rate and improve profitability.
- Recovering initial investment through equipment sales.
- Reducing rental fees by purchasing deficient equipment.
- Reassembling the equipment portfolio based on construction trends.



The Changes in Takamiya's Profit Structure

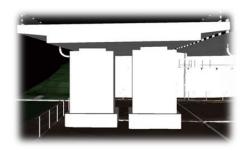
The increase in users of the deposit service has led to a change in the revenue structure towards a high-profit stock business.





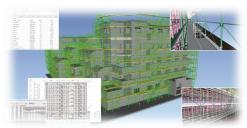
High-value-added services deployed by the platform.

### Creating added value even in temporary drawing design.



#### **3D Laser Scanner**

Creating a three-dimensional data model through precise measurements by specialized staff, capturing structural information that may be unclear or nonexistent in 2D.



#### BIM/CIM

By sharing and updating 3D drawings collaboratively, centralized management of building information is achieved across various stages including planning, architectural design, structural design, facility design, construction, and maintenance.



The foundation to enhance the platform.

Pursuing the convenience and safety of the products and services deployed by the platform, aiming to create added value.



#### Takamiya Lab. West

- Development and validation of products and services
- Digitization of equipment management and maintenance data
- Product showcases and construction experiences
- Safety training for scaffold usage
- Product quality verification using test equipment
- Fastest inbound and outbound operations etc.



The foundation to enhance the platform.

### **Expanding the platform as a portal**

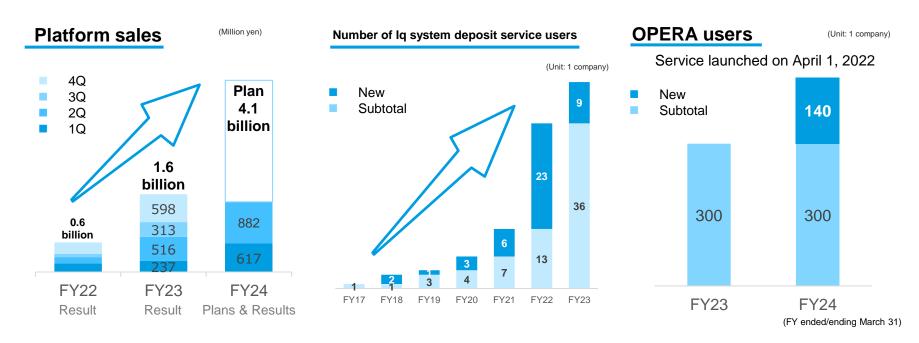


#### **OPERA**

- Utilization and collaboration of all platform services
- Iq-Bid
- Ordering and receiving rental products via the web
- Available 24/7
- Reservation of delivery vehicles
- Matching of construction workers etc.



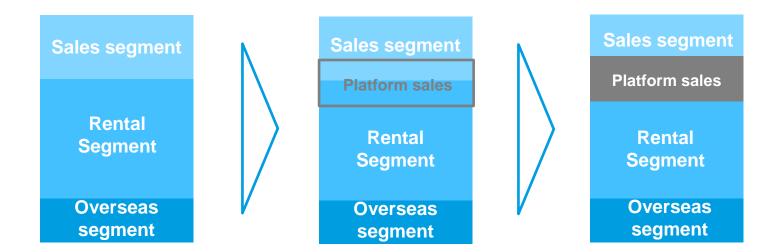
Key Metrics for Platform Adoption





Platform Business-related Sales

Platform sales ⇒ Extract relevant sales from rental and sales segments





# **Reference Materials**



### Platform service infrastructure

Platform Portal [OPERA]



### **Platform Portal [OPERA]**

- Web order
- Iq-Bid
- On the Web for placing and receiving orders by phone and fax
- Can order 24 hours a day, 365 days a year
- Reservation of delivery vehicles is available, etc.

Consolidate all services deployed by the platform Unified management of platform use through OPERA



### Development and manufacturing

Products handled

Next-Generation Scaffolding Iq System



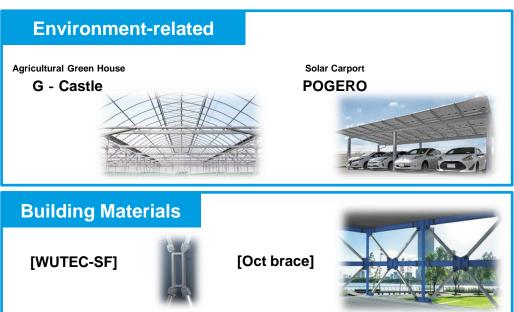
- Improved workability, ease of assembly, and operability compared to conventional scaffolds
- 190 cm above the floor, 20 centimeters above the floor of a conventional scaffolding
- Working floors without steps or gaps
- Weight reduction of up to 2 kilograms
- Handrail at a higher position than the hips
- Storage space : 50% DOWN
- Number of transportation trucks : 30% DOWN



# Development and manufacturing

Products handled

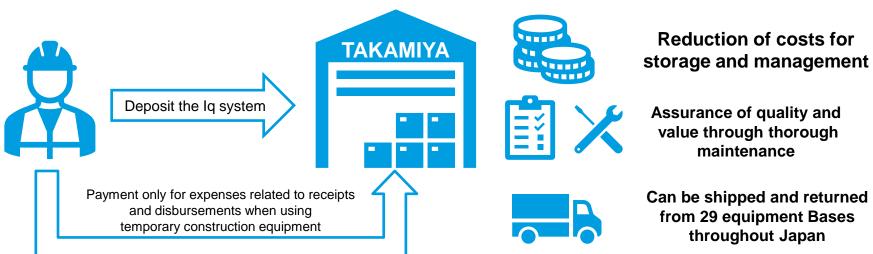






### Sales

Takamiya is responsible for the management, maintenance, and warehousing of purchased Iq Systems.



Reduction of costs for

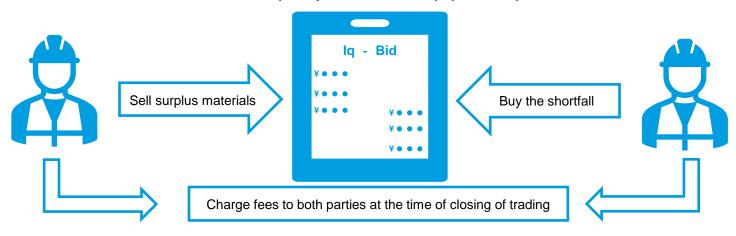
Assurance of quality and value through thorough

Can be shipped and returned from 29 equipment Bases throughout Japan



### Sales

Digital market that creates asset value on the temporary construction equipment "Iq - Bid"

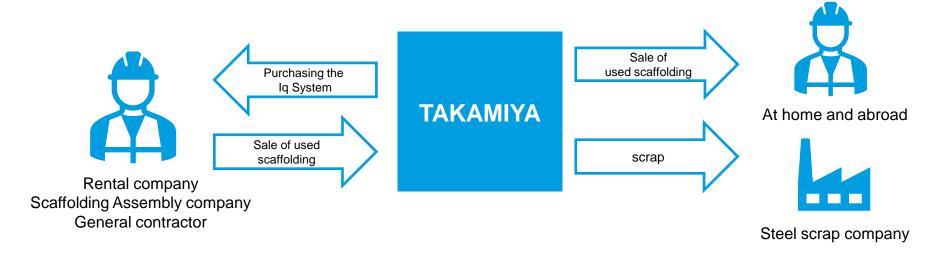


By creating a secondary distribution market, the asset value (transaction price) of temporary construction equipment owned can be visualized. Achieve optimal temporary equipment ownership through sales and purchases, as the operating status of temporary equipment is visualized.



### Sales

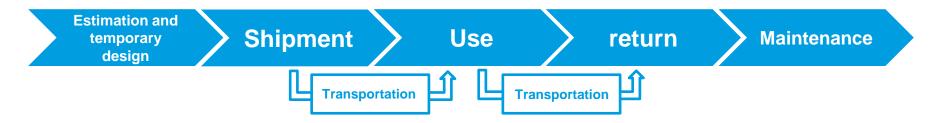
Purchase of used scaffolds to promote the replacement of existing scaffolds with next-generation scaffolds.





### Rental

Structure for recording sales



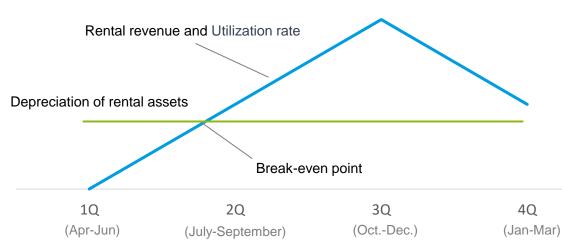
- Rental fee is product unit price x quantity x number of days (rental period is at least 1 month)
- Costs associated with shipments are borne by customers based on product unit price x quantity
- Regardless of the progress of construction, billed on the closing date of each month
- Invoice for damaged equipment at new price when returned
- In the case of transportation using our service, a bill occurs.



### Rental

**Annual Business Trends** 

### Temporary equipment rentals increased from 1Q to 3Q and declined in 4Q



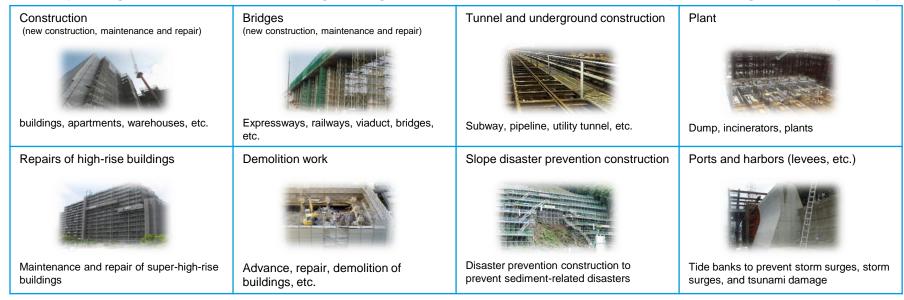
- Toward year-end handover, For the use of temporary equipment Concentrated around October to December
- As depreciation of rental assets becomes a cost throughout the year, Difficult to generate profits in 1Q, when utilization rates are low
- We returned more rental assets in the 4Q,
   Maintenance costs tend to increase and profit
   margins tend to fall



### Rental

#### Construction field

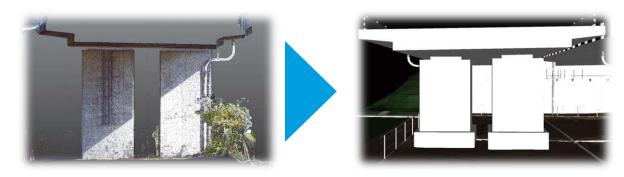
### Corresponding field: Construction, Civil Engineering, New Construction, Maintenance and Repair, Underground to Skyscraper





#### 3D laser scanner

Creation of a 3D data model by accurate measurement by specialist staff of body information that is difficult to understand or do not exist in 2D



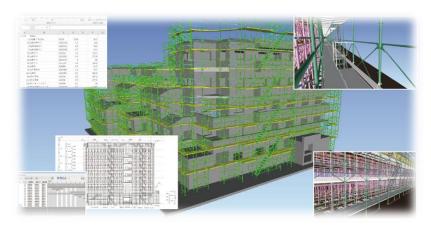
Utilization of shot point group data

- Visual confirmation of the unevenness of the ground
- Measurement of wall dimensions from location information



#### **BIM and CIM**

Unified management of planning, design, structural design, facility design, construction, maintenance, and building information by sharing and utilizing 3D drawings



- Various attribute information added to the 3D model can be used for cost calculation, process management, and advance checks for structural interference and dangerous areas.
   \* type, quantity, weight, and cost of temporary construction equipment
- Collaborate with other software in various data formats.



### CAD automatic drawing system "RABOT"

### Promote construction DX, improve productivity by shortening temporary drawing time, and reduce costs



- Simplification of plan assignments and dimensions
- Automation to reduce human error
- No need for specialized knowledge (from outsourcing to in-house production)
- Preparation of scaffolding drawing First year ⇒ Work time to 1/2



Currently, only 2D drawings are prepared, and 3D drawing functions are scheduled to be expanded. In cooperation with OPERA, from drawing creation to rental ordering



#### Construction management and safety education

Expansion of a network of contractors enables the assembly of scaffolding nationwide Provision of security education services and scaffolding safety consulting related to scaffolding





#### Various courses

- Special education such as the assembly of scaffolds
- Special Education on Full Harness Crash Discontinuation Equipment
- Special training for workers handling asbestos
- Special training for dangerous work involving oxygen deficiency and hydrogen sulfide
- Training to improve the skills of chiefs of work assembling scaffolds
- Education for foremen and OH&S managers
- Training to improve skills of managers and safety and health managers



# Management and logistics

### **Temporary construction equipment delivery**

### Transportation of temporary construction equipment to construction sites from 29 Equipment Bases nationwide







- Maintenance of equipment by factories certified for temporary equipment
- Own quality control standards that exceed industry standards
- Visualization of management and maintenance systems using fixed-point cameras, etc.



# Management and logistics

### **Equipment Base**

#### Tohoku

- Aomori Higashidori Base
- Iwate Morioka Base
- Miyagi Sendai 2nd Base
- Fukushima Hirono Base

#### Kanto

- Ibaraki Chuo Base
- Ibaraki Tsukuba Base
- Ibaraki Dejima Base
- Chiba Ichihara Base
- Chiba Okido Base
- Saitama Kuki Base
- Kanagawa Aikawa Base

#### Chubu

- Niigata Yokogoshi Base
- Niigata Nagaoka Base
- Shinshu Nagano Base
- Nagano lida Base
- Ishikawa Kanazawa Base
- Fukui Sabae Base
- Shizuoka Yoshida Base
- Tokai Kisosaki Base

#### Kinki

- Shiga Omihachiman Base
- Osaka Hirakata Base
- Osaka Settsu Base
- Wakayama Momoyama Base
- Hyogo Tojo Base
- Hyogo Kobe Base

#### Chushikoku-Okinawa

- Hiroshima Shiwa Base
- Kagawa Sanuki Base
- Okinawa Naha Base



### Takamiya Lab.



Takamiya Lab. West Amagasaki City, Hyogo Prefecture



# Management and logistics

#### Takamiya Lab. West

### R&D base that pursues the safety and convenience of the products and services TAKAMIYA provides



- Introduction of Track Scale
- Customer materials management through automated warehouses
- Product exhibition and construction experience
- Various safety seminars
- Industry's fastest receipt and shipping
- Joint product development







# Quarterly Results by Segment (Cumulative)

(Million yen)			FYE Marc	h 31, 2023			FYE Marc	h 31, 2024	
		1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Sales business	Segment sales	2,472	6,040	9,509	13,157	2,895	5,739	-	-
	Of which, sales to external customers	2,386	6,018	9,466	12,924	2,840	5,674		
	Segment profit	127	496	830	1,189	275	522	-	-
	Segment profit margin	5.2%	8.2%	8.7%	9.0%	9.5%	9.0%	-	-
(Change from the previous year		(22.1)%	(15.3)%	(5.4)%	(3.5)%	+17.1%	(4.9)%	-	-
	Segment profit	(59.1)%	(43.0)%	(21.5)%	(27.2)%	+116.0%	5.2%	-	-
Rental business	Segment sales	5,706	11,629	18,090	24,714	6,346	13,242	-	-
	Of which, sales to external customers	5,705	11,628	18,088	24,676	6,338	13,210	-	-
	Segment profit	396	1,030	1,894	2,610	613	1,594	-	-
	Segment profit margin	7.0%	8.8%	10.5%	10.6%	9.7%	12.0%	-	-
(Change from the previous year		+6.0%	+2.8%	+4.4%	+6.1%	+11.2%	13.8%	-	-
	Segment profit	+534.4%	+134.0%	+131.5%	+113.6%	+54.6%	54.7%	-	-
Overseas Business	Segment sales	2,043	4,462	6,772	8,986	1,824	4,130	-	-
	Of which, sales to external customers	925	2,153	3,131	4,293	717	1,907	-	•
	Segment profit	105	218	327	404	40	211	-	-
	Segment profit margin	5.2%	4.8%	4.8%	4.5%	2.2%	5.1%	-	-
(Change from the previous year		+43.9%	+42.5%	+42.8%	+40.2%	(10.7)%	(7.4)%	-	-
	Segment profit	+122.0%	+20.4%	+52.8%	+45.8%	(61.9)%	(2.9)%	-	-
	Total sales	10,221	22,131	34,372	46,858	11,066	23,112	-	
	Of which, sales to external customers	9,017	19,799	30,686	41,894	9,896	20,792	•	-



# Quarterly Results by Segment

(Million yen)	1		FYE Marc	h 31, 2023			FYE Marc	h 31, 2024	
		1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Sales business	Segment sales	2,472	3,568	3,469	3,647	2,895	2,844	-	-
	Of which, sales to external customers	2,386	3,632	3,448	3,458	2,840	2,834	-	-
	Segment profit	127	368	334	358	275	246	-	-
	Segment profit margin	5.2%	10.3%	9.6%	9.8%	9.5%	8.7%	-	-
(Change from the previous year	r) Segment sales	(22.1)%	(9.8)%	+18.8%	+2.0%	+17.1%	(20.3)%	-	-
	Segment profit	(59.1)%	(34.1)%	+79.6%	(37.8)%	+116.0%	(33.1)%	-	-
Rental business	Segment sales	5,706	5,923	6,461	6,624	6,346	6,896	-	-
	Of which, sales to external customers	5,705	5,923	6,460	6,588	6,338	6,871	-	-
	Segment profit	396	634	864	715	613	981	-	-
	Segment profit margin	7.0%	10.7%	13.4%	10.8%	9.7%	14.2%	-	-
(Change from the previous year		+6.0%	+0.1%	+7.3%	+11.2%	+11.2%	16.4%	-	-
	Segment profit	+534.4%	+67.7%	+128.6%	+77.4%	+54.6%	54.8%	-	-
Overseas Business	Segment sales	2,043	2,419	2,310	2,213	1,824	2,305	-	-
	Of which, sales to external customers	925	1,228	978	1,162	717	1,189	-	-
	Segment profit	105	113	109	77	40	171	-	-
	Segment profit margin	5.2%	4.7%	4.7%	3.5%	2.2%	7.4%	-	-
(Change from the previous year	r) Segment sales	+43.9%	+41.3%	+43.3%	+32.8%	(10.7)%	(4.7)%	-	-
	Segment profit	+122.0%	(16.4)%	+240.6%	+20.6%	(61.9)%	52.7%	-	-
	Total sales	10,221	11,910	12,241	12,486	11,066	12,046	-	-
	Of which, sales to external customers	9,017	10,782	10,887	11,208	9,896	10,896	-	-



# Financial Highlights

(Million yen)

												, ,
	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
Net sales	23,201	28,113	32,443	34,261	34,350	36,763	36,114	42,182	46,055	38,812	39,800	41,894
Gross profit on sales	7,202	8,196	9,832	10,856	11,291	10,991	10,431	12,132	14,014	10,996	11,181	12,587
SG&A expenses	6,165	6,590	6,781	7,758	8,307	8,561	8,740	9,418	10,311	9,410	9,499	10,334
Operating Income (1)	1,037	1,605	3,051	3,098	2,983	2,429	1,690	2,713	3,703	1,586	1,682	2,253
Ordinary income	1,080	1,553	3,006	3,325	2,731	2,337	1,610	2,662	3,541	1,569	1,954	2,400
Profit attributable to owners of parent	755	807	1,768	2,070	2,153	1,516	1,252	1,637	2,370	857	965	1,415
Depreciation (CF) ②	3,088	3,280	3,369	3,649	4,137	4,502	4,662	4,777	4,804	4,815	4,784	5,140
EBITDA(1)+2)	4,126	4,886	6,421	6,747	7,120	6,932	6,353	7,491	8,508	6,402	6,466	7,393
ROE (Return on equity)	12.7%	12.2%	21.5%	19.8%	18.5%	12.6%	9.8%	12.0%	14.7%	4.7%	5.2%	7.3%
Net income to net sales	3.3%	2.9%	5.4%	6.0%	6.3%	4.1%	3.5%	3.9%	5.1%	2.2%	2.4%	3.4%
Total assets turnover	0.7	0.8	0.9	0.8	0.7	0.7	0.7	0.8	0.8	0.7	0.7	0.7
Financial leverage	5.2	4.9	3.9	3.8	4.3	4.3	4.0	3.8	3.5	3.2	3.1	3.0
ROA	3.5%	4.7%	8.4%	8.2%	5.8%	4.5%	3.1%	5.0%	6.2%	2.7%	3.4%	3.9%



# Financial Highlights

(Million yen)

											(
FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
12,202	13,725	15,892	18,213	19,769	20,557	20,136	22,781	26,408	24,907	26,681	28,430
20,269	20,262	21,353	25,307	30,321	32,203	32,677	31,632	32,873	31,547	32,399	34,318
12,351	14,117	15,356	18,070	21,365	20,606	20,991	20,302	21,730	19,554	20,035	21,923
417	416	1,200	3,168	4,958	5,163	6,645	4,621	5,400	3,478	2,612	3,909
13,740	12,760	12,130	13,687	16,628	19,454	18,269	19,535	19,054	18,131	19,708	20,349
10,036	9,637	9,376	10,913	13,304	15,403	13,653	13,495	11,823	11,354	11,942	12,253
6,380	7,110	9,758	11,762	12,097	12,699	13,552	14,575	18,497	18,768	19,337	20,477
32,472	33,987	37,245	43,520	50,091	52,760	52,813	54,414	59,282	56,454	59,081	62,749
FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
98.8%	97.2%	103.5%	100.8%	92.5%	99.8%	95.1%	112.2%	121.5%	127.4%	133.2%	129.7%
323.2%	291.7%	224.4%	221.0%	257.7%	261.0%	249.0%	223.2%	182.1%	172.8%	172.6%	172.9%
19.3%	20.4%	25.5%	26.3%	23.5%	23.4%	25.0%	26.0%	30.5%	32.3%	31.8%	31.6%
311.5%	279.0%	196.5%	188.9%	226.4%	237.4%	223.6%	205.5%	164.1%	151.3%	150.3%	151.9%
	12,202 20,269 12,351 417 13,740 10,036 6,380 32,472 FY2012 98.8% 323.2% 19.3%	12,202     13,725       20,269     20,262       12,351     14,117       417     416       13,740     12,760       10,036     9,637       6,380     7,110       32,472     33,987       FY2012     FY2013       98.8%     97.2%       323.2%     291.7%       19.3%     20.4%	12,202     13,725     15,892       20,269     20,262     21,353       12,351     14,117     15,356       417     416     1,200       13,740     12,760     12,130       10,036     9,637     9,376       6,380     7,110     9,758       32,472     33,987     37,245       FY2012     FY2013     FY2014       98.8%     97.2%     103.5%       323.2%     291.7%     224.4%       19.3%     20.4%     25.5%	12,202       13,725       15,892       18,213         20,269       20,262       21,353       25,307         12,351       14,117       15,356       18,070         417       416       1,200       3,168         13,740       12,760       12,130       13,687         10,036       9,637       9,376       10,913         6,380       7,110       9,758       11,762         32,472       33,987       37,245       43,520         FY2012       FY2013       FY2014       FY2015         98.8%       97.2%       103.5%       100.8%         323.2%       291.7%       224.4%       221.0%         19.3%       20.4%       25.5%       26.3%	12,202       13,725       15,892       18,213       19,769         20,269       20,262       21,353       25,307       30,321         12,351       14,117       15,356       18,070       21,365         417       416       1,200       3,168       4,958         13,740       12,760       12,130       13,687       16,628         10,036       9,637       9,376       10,913       13,304         6,380       7,110       9,758       11,762       12,097         32,472       33,987       37,245       43,520       50,091         FY2012       FY2013       FY2014       FY2015       FY2016         98.8%       97.2%       103.5%       100.8%       92.5%         323.2%       291.7%       224.4%       221.0%       257.7%         19.3%       20.4%       25.5%       26.3%       23.5%	12,202       13,725       15,892       18,213       19,769       20,557         20,269       20,262       21,353       25,307       30,321       32,203         12,351       14,117       15,356       18,070       21,365       20,606         417       416       1,200       3,168       4,958       5,163         13,740       12,760       12,130       13,687       16,628       19,454         10,036       9,637       9,376       10,913       13,304       15,403         6,380       7,110       9,758       11,762       12,097       12,699         32,472       33,987       37,245       43,520       50,091       52,760         FY2012       FY2013       FY2014       FY2015       FY2016       FY2017         98.8%       97.2%       103.5%       100.8%       92.5%       99.8%         323.2%       291.7%       224.4%       221.0%       257.7%       261.0%         19.3%       20.4%       25.5%       26.3%       23.5%       23.4%	12,202       13,725       15,892       18,213       19,769       20,557       20,136         20,269       20,262       21,353       25,307       30,321       32,203       32,677         12,351       14,117       15,356       18,070       21,365       20,606       20,991         417       416       1,200       3,168       4,958       5,163       6,645         13,740       12,760       12,130       13,687       16,628       19,454       18,269         10,036       9,637       9,376       10,913       13,304       15,403       13,653         6,380       7,110       9,758       11,762       12,097       12,699       13,552         32,472       33,987       37,245       43,520       50,091       52,760       52,813         FY2012       FY2013       FY2014       FY2015       FY2016       FY2017       FY2018         98.8%       97.2%       103.5%       100.8%       92.5%       99.8%       95.1%         323.2%       291.7%       224.4%       221.0%       257.7%       261.0%       249.0%         19.3%       20.4%       25.5%       26.3%       23.5%       23.4%       25.0% </th <th>12,202       13,725       15,892       18,213       19,769       20,557       20,136       22,781         20,269       20,262       21,353       25,307       30,321       32,203       32,677       31,632         12,351       14,117       15,356       18,070       21,365       20,606       20,991       20,302         417       416       1,200       3,168       4,958       5,163       6,645       4,621         13,740       12,760       12,130       13,687       16,628       19,454       18,269       19,535         10,036       9,637       9,376       10,913       13,304       15,403       13,653       13,495         6,380       7,110       9,758       11,762       12,097       12,699       13,552       14,575         32,472       33,987       37,245       43,520       50,091       52,760       52,813       54,414         FY2012       FY2013       FY2014       FY2015       FY2016       FY2017       FY2018       FY2019         98.8%       97.2%       103.5%       100.8%       92.5%       99.8%       95.1%       112.2%         323.2%       291.7%       224.4%       221.0%       <td< th=""><th>12,202         13,725         15,892         18,213         19,769         20,557         20,136         22,781         26,408           20,269         20,262         21,353         25,307         30,321         32,203         32,677         31,632         32,873           12,351         14,117         15,356         18,070         21,365         20,606         20,991         20,302         21,730           417         416         1,200         3,168         4,958         5,163         6,645         4,621         5,400           13,740         12,760         12,130         13,687         16,628         19,454         18,269         19,535         19,054           10,036         9,637         9,376         10,913         13,304         15,403         13,653         13,495         11,823           6,380         7,110         9,758         11,762         12,097         12,699         13,552         14,575         18,497           32,472         33,987         37,245         43,520         50,091         52,760         52,813         54,414         59,282           FY2012         FY2013         FY2014         FY2015         FY2016         FY2017         FY2018</th><th>12,202         13,725         15,892         18,213         19,769         20,557         20,136         22,781         26,408         24,907           20,269         20,262         21,353         25,307         30,321         32,203         32,677         31,632         32,873         31,547           12,351         14,117         15,356         18,070         21,365         20,606         20,991         20,302         21,730         19,554           417         416         1,200         3,168         4,958         5,163         6,645         4,621         5,400         3,478           13,740         12,760         12,130         13,687         16,628         19,454         18,269         19,535         19,054         18,131           10,036         9,637         9,376         10,913         13,304         15,403         13,653         13,495         11,823         11,354           6,380         7,110         9,758         11,762         12,097         12,699         13,552         14,575         18,497         18,768           32,472         33,987         37,245         43,520         50,091         52,760         52,813         54,414         59,282         56,454</th><th>12,202         13,725         15,892         18,213         19,769         20,557         20,136         22,781         26,408         24,907         26,681           20,269         20,262         21,353         25,307         30,321         32,203         32,677         31,632         32,873         31,547         32,399           12,351         14,117         15,356         18,070         21,365         20,606         20,991         20,302         21,730         19,554         20,035           417         416         1,200         3,168         4,958         5,163         6,645         4,621         5,400         3,478         2,612           13,740         12,760         12,130         13,687         16,628         19,454         18,269         19,535         19,054         18,131         19,708           10,036         9,637         9,376         10,913         13,304         15,403         13,653         13,495         11,823         11,354         11,942           6,380         7,110         9,758         11,762         12,097         12,699         13,552         14,575         18,497         18,768         19,337           32,472         33,987         37,245</th></td<></th>	12,202       13,725       15,892       18,213       19,769       20,557       20,136       22,781         20,269       20,262       21,353       25,307       30,321       32,203       32,677       31,632         12,351       14,117       15,356       18,070       21,365       20,606       20,991       20,302         417       416       1,200       3,168       4,958       5,163       6,645       4,621         13,740       12,760       12,130       13,687       16,628       19,454       18,269       19,535         10,036       9,637       9,376       10,913       13,304       15,403       13,653       13,495         6,380       7,110       9,758       11,762       12,097       12,699       13,552       14,575         32,472       33,987       37,245       43,520       50,091       52,760       52,813       54,414         FY2012       FY2013       FY2014       FY2015       FY2016       FY2017       FY2018       FY2019         98.8%       97.2%       103.5%       100.8%       92.5%       99.8%       95.1%       112.2%         323.2%       291.7%       224.4%       221.0% <td< th=""><th>12,202         13,725         15,892         18,213         19,769         20,557         20,136         22,781         26,408           20,269         20,262         21,353         25,307         30,321         32,203         32,677         31,632         32,873           12,351         14,117         15,356         18,070         21,365         20,606         20,991         20,302         21,730           417         416         1,200         3,168         4,958         5,163         6,645         4,621         5,400           13,740         12,760         12,130         13,687         16,628         19,454         18,269         19,535         19,054           10,036         9,637         9,376         10,913         13,304         15,403         13,653         13,495         11,823           6,380         7,110         9,758         11,762         12,097         12,699         13,552         14,575         18,497           32,472         33,987         37,245         43,520         50,091         52,760         52,813         54,414         59,282           FY2012         FY2013         FY2014         FY2015         FY2016         FY2017         FY2018</th><th>12,202         13,725         15,892         18,213         19,769         20,557         20,136         22,781         26,408         24,907           20,269         20,262         21,353         25,307         30,321         32,203         32,677         31,632         32,873         31,547           12,351         14,117         15,356         18,070         21,365         20,606         20,991         20,302         21,730         19,554           417         416         1,200         3,168         4,958         5,163         6,645         4,621         5,400         3,478           13,740         12,760         12,130         13,687         16,628         19,454         18,269         19,535         19,054         18,131           10,036         9,637         9,376         10,913         13,304         15,403         13,653         13,495         11,823         11,354           6,380         7,110         9,758         11,762         12,097         12,699         13,552         14,575         18,497         18,768           32,472         33,987         37,245         43,520         50,091         52,760         52,813         54,414         59,282         56,454</th><th>12,202         13,725         15,892         18,213         19,769         20,557         20,136         22,781         26,408         24,907         26,681           20,269         20,262         21,353         25,307         30,321         32,203         32,677         31,632         32,873         31,547         32,399           12,351         14,117         15,356         18,070         21,365         20,606         20,991         20,302         21,730         19,554         20,035           417         416         1,200         3,168         4,958         5,163         6,645         4,621         5,400         3,478         2,612           13,740         12,760         12,130         13,687         16,628         19,454         18,269         19,535         19,054         18,131         19,708           10,036         9,637         9,376         10,913         13,304         15,403         13,653         13,495         11,823         11,354         11,942           6,380         7,110         9,758         11,762         12,097         12,699         13,552         14,575         18,497         18,768         19,337           32,472         33,987         37,245</th></td<>	12,202         13,725         15,892         18,213         19,769         20,557         20,136         22,781         26,408           20,269         20,262         21,353         25,307         30,321         32,203         32,677         31,632         32,873           12,351         14,117         15,356         18,070         21,365         20,606         20,991         20,302         21,730           417         416         1,200         3,168         4,958         5,163         6,645         4,621         5,400           13,740         12,760         12,130         13,687         16,628         19,454         18,269         19,535         19,054           10,036         9,637         9,376         10,913         13,304         15,403         13,653         13,495         11,823           6,380         7,110         9,758         11,762         12,097         12,699         13,552         14,575         18,497           32,472         33,987         37,245         43,520         50,091         52,760         52,813         54,414         59,282           FY2012         FY2013         FY2014         FY2015         FY2016         FY2017         FY2018	12,202         13,725         15,892         18,213         19,769         20,557         20,136         22,781         26,408         24,907           20,269         20,262         21,353         25,307         30,321         32,203         32,677         31,632         32,873         31,547           12,351         14,117         15,356         18,070         21,365         20,606         20,991         20,302         21,730         19,554           417         416         1,200         3,168         4,958         5,163         6,645         4,621         5,400         3,478           13,740         12,760         12,130         13,687         16,628         19,454         18,269         19,535         19,054         18,131           10,036         9,637         9,376         10,913         13,304         15,403         13,653         13,495         11,823         11,354           6,380         7,110         9,758         11,762         12,097         12,699         13,552         14,575         18,497         18,768           32,472         33,987         37,245         43,520         50,091         52,760         52,813         54,414         59,282         56,454	12,202         13,725         15,892         18,213         19,769         20,557         20,136         22,781         26,408         24,907         26,681           20,269         20,262         21,353         25,307         30,321         32,203         32,677         31,632         32,873         31,547         32,399           12,351         14,117         15,356         18,070         21,365         20,606         20,991         20,302         21,730         19,554         20,035           417         416         1,200         3,168         4,958         5,163         6,645         4,621         5,400         3,478         2,612           13,740         12,760         12,130         13,687         16,628         19,454         18,269         19,535         19,054         18,131         19,708           10,036         9,637         9,376         10,913         13,304         15,403         13,653         13,495         11,823         11,354         11,942           6,380         7,110         9,758         11,762         12,097         12,699         13,552         14,575         18,497         18,768         19,337           32,472         33,987         37,245



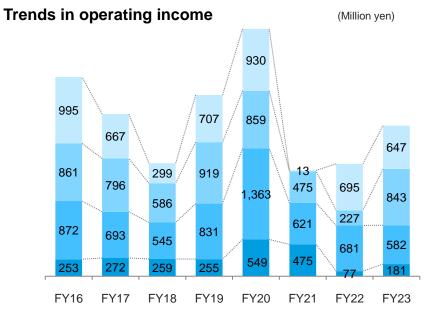
# Non-financial highlights

	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023
Number of employees (consolidated) (persons)	903	979	1,010	1,144	1,204	1,298	1,221	1,222	1,266
Ratio of women (consolidated) (%)	-	-	-	31.8	30.8	32.3	34.9	36.3	33.1
Ratio of foreign nationals (consolidated) (%)	-	-	-	22.3	21.8	25.4	22.6	27.1	25.1
Number of new graduates hired (non-consolidated) (people)	-	-	-	31	33	43	32	45	27
Percentage of Women (Non-consolidated) (%)	-	-	-	41.9	27.3	37.2	34.4	24.4	51.8
Number of Female Managers (Group) (persons)	-	-	-	9	9	13	12	15	15
Percentage of paid leave taken (non-consolidated) (%)	-	-	-	47.8	48.1	47.6	52.7	54.0	65.1
Number of employees taking maternity leave (non- consolidated) (persons)	4	3	5	12	7	12	7	16	12
Number of employees taking childcare leave (non- consolidated) (persons)	8	8	6	15	20	11	7	23	17
Number of employees with reduced childcare work (non-consolidated) (persons)	0	3	7	7	11	12	11	19	27
Average years of service (non-consolidated) (years)	9.27	9.21	9.36	9.47	9.47	9.61	10.22	10.45	10.62
Turnover rate (non-consolidated) (%)	6.0	6.6	7.7	8.2	7.8	6.9	6.5	6.2	6.5
Number of accidents (non-consolidated) (cases)	0	0	0	2	1	1	1	2	1
Number of employees with disabilities (non- consolidated) (people)	-	-	-	8	11	12	12	16	18
Percentage of employees with disabilities (non- consolidated) (%)	-	-	-	1.38	1.85	1.63	1.79	2.20	2.08



## Performance Trends

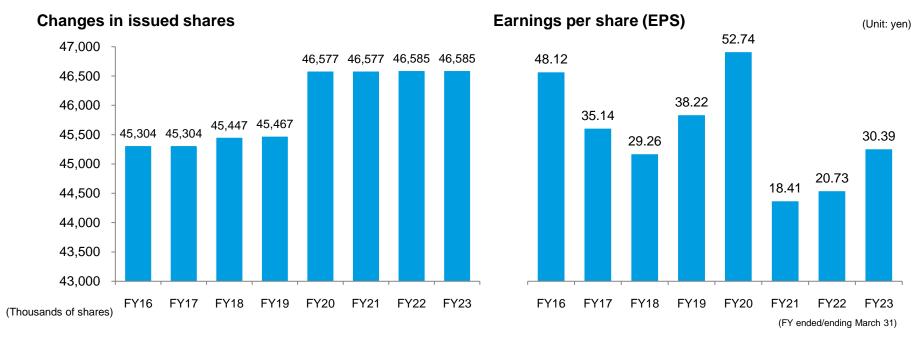




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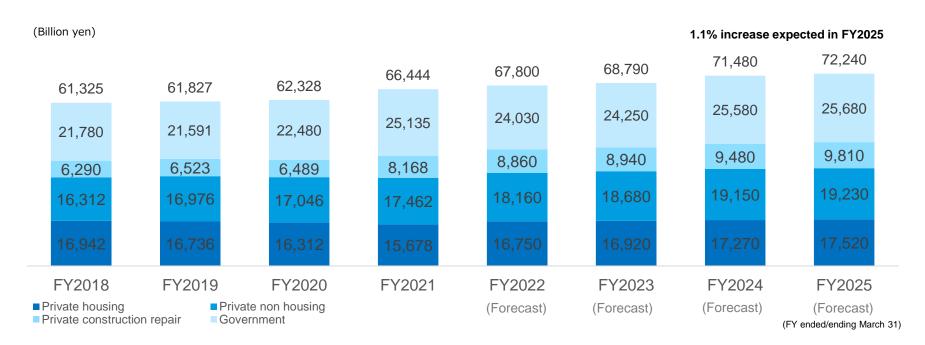
# Number of Shares Issued and Earnings per Share (EPS)





### **Domestic Construction Investment**

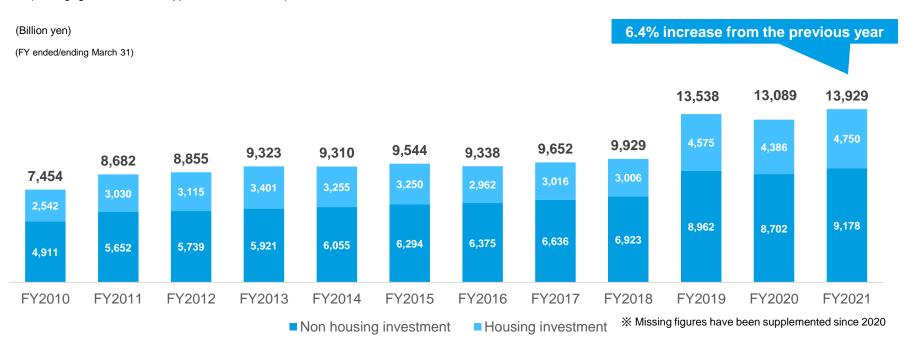
\* Construction Economic Research Institute, Octorber 2023 [Prospects for Construction Investment Based on the Construction Economic Model]





## Domestic Construction Renovation and Renovation Investment

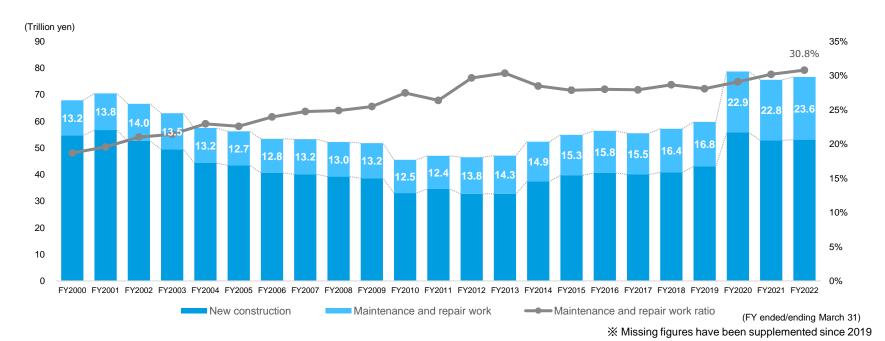
Construction Economic Research Institute, Octorber 2023 [Outlook for Construction Investment Based on the Construction Economic Model] prepared
 (Missing figures have been supplemented since 2019)





# Changes in Maintenance and Repair Work

X Compiled from the Ministry of Land, Infrastructure, Transport and Tourism [Statistical Survey of Construction Work]





# Percentage of social capital 50 years after construction

Facilities	Number of stock	20.3	30.3	40.3
Road bridge	Approx. 730,000 bridges	About 30%	About 55%	About 75%
tunnel	Approx. 11,000 bottles	About 22%	About 36%	About 53%
River management facilities (water gates, etc.)	Approx. 46,000 facilities	About 10%	About 23%	About 38%
Sewerage pipes	Approx. 480,000 km	About 5%	About 16%	About 35%
Port quay	Approx. 61,000 facilities	About 21%	About 43%	About 66%

X Prepared from the Ministry of Land, Infrastructure, Transport and Tourism [Current Status of Aging Social Capital and Future Infrastructure Maintenance Information]



## **Overseas Market Trends**

Country name	(\$1 billion) (Millions of people)	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028
lonon	Nominal GDP	4,930	5,040	5,117	5,048	5,011	4,237	4,230	4,286	4,254	4,710	4,873	5,157
Japan	Population	126	126	126	125	125	125	124	124	123	122	122	121
Voros	Nominal GDP	1,623	1,725	1,651	1,644	1,818	1,673	1,709	1,784	1,873	1,957	2,042	2,129
Korea	Population	51	51	51	51	51	51	51	51	51	51	51	51
Theilead	Nominal GDP	456	506	543	500	505	495	512	543	579	613	646	682
Thailand	Population	69	69	69	69	69	70	70	70	70	70	70	70
\	Nominal GDP	277	304	331	346	369	406	433	469	514	559	606	657
Vietnam	Population	93	94	96	97	98	99	100	101	102	103	103	104
Dhilinnin	Nominal GDP	328	346	376	361	394	404	435	475	521	574	633	698
Philippines	Population	104	105	107	108	110	111	112	114	115	116	117	119
C:	Nominal GDP	343	376	376	348	423	466	497	520	547	573	598	626
Singapore	Population	5	5	5	5	5	5	5	5	5	5	5	5
Malacaia	Nominal GDP	319	358	365	337	373	407	430	465	502	537	568	603
Malaysia	Population	32	32	32	32	32	32	33	33	34	34	34	34
N4	Nominal GDP	61	66	68	81	65	66	74	79	83	87	92	98
Myanmar	Population	52	52	52	53	53	53	54	54	54	55	55	55
la de a seis	Nominal GDP	1,015	1,042	1,119	1,062	1,187	1,318	1,417	1,542	1,670	1,805	1,949	2,093
Indonesia	Population	261	264	266	270	272	274	277	279	282	284	287	289

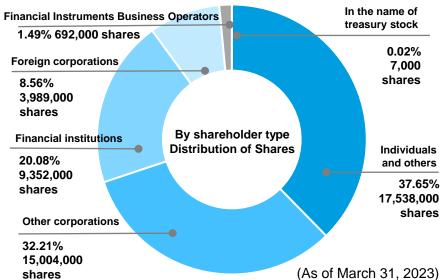
Source: Created from IMF "World Economic Outlook Database" / Colored cells are forecasts



**Basic Information** 

#### **Stock Information**

Listed on	Tokyo Stock Exchange Prime Market
Securities code	2445
Share Unit	100 shares
Number of shares issued	46,585,600 shares
PER	18.74 times (as of March 31, 2023)
PBR	1.10 times (as of September 31, 2023)





### Number of Shareholders and Shareholder Composition

	End of March 2021	End of March 2022	End of March 2023	End of September 2023
Number of shareholders at end of the period	3,463	4,052	4,159	4,287
Shareholder Composition				
Government and Local Governments	0.00 %	0.00 %	0.00%	0.00%
Financial institutions	23.43 %	22.12 %	20.67%	20.08%
Financial Instruments Business Operators	0.41 %	0.61 %	0.90%	1.49%
Other corporations	23.38 %	23.88 %	24.86%	32.21%
Foreign corporations	7.67 %	6.78 %	6.90%	8.56%
Individuals and others	45.09 %	46.59 %	46.65%	37.65%
Treasury stock	0.02 %	0.02 %	0.02%	0.02%
Of which, number of shares established in investment trusts	11.96 %	10.64 %	8.35%	7.94%
Number of shares established in pension trusts	0.81 %	0.68 %	1.07%	1.12%



#### Cash dividends

	FYE March 31, 2020	FYE March 31, 2021	FYE March 31, 2022	FYE March 31, 2023	FYE March 31, 2024 (planned)
Dividends	14 yen				
1Q	-	-	-	-	-
2Q	6.0 yen				
3Q	-	-	-	-	-
4Q	8.0 yen				
Total amount of dividends	651 million yen	651 million yen	652 million yen	652 million yen	-
Dividend payout ratio	26.5%	76.0%	67.5%	44.6%	-
Share buyback	0 yen	0 yen	0 yen	0 yen	-
Total return ratio	26.5%	76.0%	67.5%	44.6%	-
Dividends on equity (Dividend payout ratio x ROE)	3.9%	3.6%	3.5%	3.3%	-
ROE	14.7%	4.7%	5.2%	7.6%	-



Stock Price Range

Stock price as of the end of September: ¥491, average daily trading value: ¥29,424,000 (January 4 - September 29, 2023)





### IR information

#### IR Calendar



#### IR activities

- Holding of financial results briefing and distribution of videos
- English disclosure of the Company's financial results, financial results briefing materials, and timely disclosure releases (part)
- Publication of Integrated Report (Japanese and English), Publication on the Web
- Publication of Analyst Report (Japanese and English)
- Disclosure of non-financial information (included in the Integrated Report and posted on the Web)
- Proactive information disclosure based on dialogue with investors
- Briefings for individual investors
- 1on1 Meeting (face-to-face, telephone conference, web conference)



## **IR Contact**

Company name : Takamiya Co., Ltd.

Address : 〒530-0011 3-1, Ofukamachi, Kita-ku, Osaka Grand Front Osaka Tower B 27F

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